**BOARD MEETING** 



14 JANUARY 2021 (virtual meeting)

**MEETING NOTES** 

|  | Action |
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| 1. Welcome, introductions, Apologies and Declarations of Interest  |        |
| Attendees: Neil Cooper (NCo), Luke Longley (LL), Nicki Cheek (NCh), Doug Howell  |        |
| (DH), Simon Cuckow (SC), Matthew Tyson (MT), Duncan Crow (DC), Peter Smith (PS),   |        |
| Irene Castillo (IC)  |        |
| Apologies: Peter Rainier (PR)  |        |
| Guests: Lynn Hainge – Crawley BC (LH), Steve Sawyer – Manor Royal BID (SS)   |        |
| NCo welcomed Steve Sawyer to the meeting.  |        |
| The following standard <b>Declarations of Interest</b> were noted:   |        |
| Peter Smith – Director of the Manor Royal BID  |        |
| Matt Tyson - Executive Member of Gatwick Diamond Business; Richard Place   |        |
| Dobson (MT's employer) are auditors for the Manor Royal BID.   |        |
| 2. Minutes of the last meeting (3 December 2020)   |        |
| The minutes were formally accepted.  |        |
| 3. BID Management Contract   |        |
| NCo referred to previous Board discussions and subsequent consensus that the   |        |
| Board does not enter into a management contract with Savills but instead continues   |        |
| on its own, with structured support from Steve Sawyer. NCo has this week informed  |        |
| Chris Barnard of the Board's decision and will follow this up in writing. There are a  | NCo    |
| number of outstanding commitments to be completed including the Operating  |        |
| Agreement with Crawley BC. DH stated the need to clarify the exit fee with Savills.  |        |
| In order to enable to BID to move forward, SS has developed a draft Operations Plan  |        |
| for establishing the BID and this was circulated before the meeting. NCo urged all   | ALL    |
| Directors to read through the Plan, which will be discussed in more detail at the next   |        |
| Board meeting.   |        |
| 4. Three Month Plan Initiatives Update   |        |
| a) Street Ambassadors – NCo reported that the agreement with Crawley BC is in  |        |
| place until 26 <sup>th</sup> January 2021. Following announcement of the latest lockdown   |        |
| restrictions, NCo had queried if it was still appropriate to continue. The Council   |        |
| confirmed that there is still a relative amount of activity in the town centre and   |        |
| therefore, with a small variation to operating hours, the contract remains in place.   |        |
| NCo sought feedback from Board members on their experiences of the Street  |        |
| Ambassadors. SC felt they were not as effective as the previous provision and  |        |
| reported operatives lingering in groups within the Centre. NCh had been  |        |
|  |        |
| disappointed to see them on their phones a lot, scruffy in appearance, smoking   |        |
| disappointed to see them on their phones a lot, scruffy in appearance, smoking<br>and swearing leading to concern that this was not presenting a positive image of                                   |        |
| disappointed to see them on their phones a lot, scruffy in appearance, smoking<br>and swearing leading to concern that this was not presenting a positive image of<br>either the BID or the Council. |        |

| current agreement<br>is was not an issue.NCo / SSuld be possible, SS<br>he Board. Based on<br>int a suitable third<br>and share this with<br>local police contactNCo / SSat, following the<br>Crawley team has<br>al to go ahead over<br>ons around Queens<br>is in County Mall –<br>to liaise with ChrisLL/SCmas started work as<br>ith businesses that<br>eparation for town<br>ousinesses and take<br>ms on this duringLLSC left the meeting<br>rk Chris Oxlade has<br>in January would be<br>ive. LL to follow up with<br>t.<br>joined the meetingLLNChMT/SS   |   |  |
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| Crawley team has<br>al to go ahead over<br>ons around Queens<br>as in County Mall –<br>to liaise with Chris<br>tas started work as<br>ith businesses that<br>eparation for town<br>ousinesses and take<br>ms on this during<br><i>SC left the meeting</i><br>rk Chris Oxlade has<br>in January would be<br>ive. LL to follow up<br>in to follow up with<br>businesse that<br>in January would be<br>ive. LL to follow up<br>in to follow up with<br>businesses and take<br>ms on this during<br><i>SC left the meeting</i><br><i>SC negative the subsection of the subsection of</i> | LL asked if the BID could employ an ambassador. Whilst it would b<br>would not recommend doing so, as it would pass liabilities to the Bo<br>his experience in Manor Royal, it should be possible to appoint a<br>party. NCo & SS to prepare a brief for the new procurement and sl<br>SC and NCh. SS suggested that the new CGBW Manager and a local p<br>also be involved in the procurement.   | ard. Based on<br>suitable third<br>nare this with <b>NCo / SS</b>          |
| ith businesses that<br>eparation for town<br>pusinesses and take<br>ms on this duringLLSC left the meeting<br>rk Chris Oxlade has<br>in January would be<br>ive. LL to follow up<br>in to follow up with<br>i<br>joined the meetingLLNChNChIT raised the issue<br>er to ensure this is<br>ing.MT/SSBoard agreed to<br>on other sites. SS<br>o close early if aSS   | b) <b>Creative Crawley / Micro-festival</b> – SC reported that, for<br>announcement of new lockdown restrictions, the Creative Craw<br>adapted their programme to enable the Crawley micro-festival to g<br>the weekend of 29-31 January. This will include art installations ar<br>Square, DJ sets, guided walks using podcasts, light installations in C<br>all of which will be in place beyond the festival weekend. LL/SC to lia<br>Oxlade on Comms/PR this month. | ey team has<br>o ahead over<br>ound Queens<br>County Mall –                |
| rk Chris Oxlade has<br>n January would be<br>ive. LL to follow up<br>n to follow up with<br><i>joined the meeting</i><br>IT raised the issue<br>er to ensure this is<br>ing.<br>Board agreed to<br>on other sites. SS<br>o close early if a  | c) Crawley & Gatwick Business Watch (CGBW) – Paul Dowling has statute new CGBW Manager and has already started engaging with buare able to open. The team is working behind the scenes in preparatement centre re-opening, when Paul will be able to meet with more busine them through CGBW training. Agreed to target BID comms on February.  | sinesses that<br>tion for town<br>sses and take<br>n this during <b>LL</b> |
| IT raised the issue<br>er to ensure this is <b>MT/SS</b><br>ing.<br>Board agreed to<br>on other sites. SS<br>o close early if a  | d) Marketing & Communications – LL gave an update on the work Child<br>been doing on BID Comms. The Board agreed that the focus in Janu<br>the Creative Crawley event and in February; the CGBW initiative. LI<br>with Chris Oxlade regarding the £50 Turtle Bay vouchers. NCh to for<br>High Street retailers about what they can offer after lockdown.  | is Oxlade has<br>ary would be<br>to follow up LL<br>bllow up with NCh      |
| on other sites. SS<br>o close early if a   | <b>5.</b> Decision on Accountant<br>The Board agreed to move forward with RPD as the accountant. MT rais<br>of the VAT return due 6 <sup>th</sup> February and will liaise with Steve Sawyer to e<br>completed on time. MT and SS to meet and discuss after the meeting.  | ed the issue   |
|  | <b>6. BID Manager Recruitment</b><br>The job advert on Love Local Jobs is now live at a cost of £75. The Board wait and see what response there is to the advert before posting on oth suggested advertising the job for up to a month, with the option to closhigh volume of applications is received. NCo to share information providualary package for BID Manager.  | er sites. SS<br>e early if a   |
| SS   | SS to explore advertising package with ACTM and report back.  | SS   |
| _  | LH reported there have been 3 applications received to date. LH/SS to a applications to be shared with the Board via a secure, shared folder.   | arrange for LH/SS  |
| media/website.   | LL to speak to Chris Oxlade and ask him to put job advert on social med   | a/website.   |

| 7. Levy Billing<br>LH confirmed that, as at today, the local authority had collected £145,500 in levy  |       |
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| payments. The original budget forecast for 2020/21 was £162,123 (60% of the full   |       |
| levy liability) so this represents a 90% collection rate to date.  |       |
| On 23 <sup>rd</sup> December, the council transferred <b>£124,450</b> to the TC BID account, as the  |       |
| levy monies collected between 1 <sup>st</sup> October and 10 <sup>th</sup> December 2020.  |       |
|  |       |
| LH confirmed that, as instructed by the BID Board, the first reminders were issued<br>during the second week of December. From now on and in accordance with the         |       |
| Operating Agreement, the Council will issue a monthly statement to the BID,  |       |
| confirming the amount of monies collected in the preceding month. The BID will   |       |
| raise an invoice for that amount, and the funds will be transferred.   |       |
| Earlier today, the council transferred <b>£19,563.92</b> to the TC BID account, as the levy  |       |
| monies collected between 10 <sup>th</sup> December2020 and 10 <sup>th</sup> January 2021.  |       |
| DH referred to recent email correspondence from businesses who are unable to pay   |       |
| their levy bills, as a result of Covid19 restrictions and the impact on their business.  |       |
| The Board agreed the importance of showing flexibility as a BID to those businesses  |       |
| who are unable to pay the levy and asking for deferred or divided payments.  |       |
| SS to circulate a list of bullet point options for managing the levy collection, based   | SS    |
| on best practice employed by other BIDs.   |       |
| LH confirmed that, in accordance with the Operating Agreement, Crawley BC is   |       |
| required to issue the levy bills, followed by two separate reminders and finally,  |       |
| notification of court action to recover costs. In this financial year, no further  |       |
| reminders or court summons will be issued until the Board instructs Crawley BC to  |       |
| do so.   |       |
| The Board agreed to establish a Finance Sub-Committee to review the levy   |       |
| collection process, including reminders and payment options. MT, DH, SS and LH to  | MT/DH |
| form the Finance Sub-Committee. LH to share the latest levy monitoring reports and associated email correspondence from businesses with the sub-committee.               | SS/LH |
|  |       |
| 8. Budget  | NCa   |
| NCo to review latest budget, taking into account information received from CB in December.   | NCo   |
|  |       |
| 9. Operating Agreement   | NCa   |
| NCo to share final draft with DH, MT & SS before sending to Crawley BC for signing.  | NCo   |
| 10. Any Other Business   |       |
| <b>Parking</b> - IC referred to the results of a recent customer survey that suggested people would welcome a free parking scheme in the town centre – is this something |       |
| the BID might consider? PS reported that a recent review of town centre parking  |       |
| confirmed that there is a plentiful supply of parking available, with a range of   |       |
| charging options. Car parks in the town centre are owned by a number of different  |       |
| operators and the provision of free parking is not straightforward. IC agreed to share the results of her survey with the Board, for future consideration.               | IC    |
|  |       |
| 11. Date of the next meeting 10 February 2021 at 3pm   |       |